REQUEST FOR PROPOSALS
For the period July 1, 2018 – June 30, 2020
(with an option to extend)

WORKFORCE INNOVATION AND OPPORTUNITY ACT
(WIOA)
ADULT AND DISLOCATED WORKER SERVICES

RELEASE DATE:
January 19, 2018

DUE DATE:
March 15, 2018
4:00PM (PST)

The Clackamas Workforce Partnership is an equal opportunity employer / program. Auxiliary aids and services available upon request to individuals with disabilities.
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1. GENERAL INFORMATION

Purpose and Amount of Request for Proposals

Clackamas Workforce Partnership, in the local workforce development area comprised of Clackamas County, is soliciting competitive proposals for the delivery of workforce development services to adults and dislocated workers under the Workforce Innovation and Opportunity Act (WIOA).

The contract resulting from this request for proposals is anticipated to begin July 1, 2018 and end June 30, 2020. Clackamas Workforce Partnership reserves the option to extend the contract for an additional three years on a year-to-year basis, based on future funding availability, contractor’s satisfactory performance, and other factors as determined by Clackamas Workforce Partnership.

The federal government allocates WIOA Adult and Dislocated Worker funds annually each spring. Bidders should ensure that the grand total of their proposal does not exceed $900,000 per program year. Clackamas Workforce Partnership strongly encourages respondents to leverage resources and build coalitions that result in an innovative and responsive system.
### Timeline

<table>
<thead>
<tr>
<th>Date</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Friday, January 19, 2018</td>
<td>Request for Proposals Released</td>
</tr>
<tr>
<td>Monday, February 5, 2018 – 4:00PM</td>
<td>RSVP for bidder’s conference</td>
</tr>
<tr>
<td>Wednesday, February 7, 2018 – 1:00PM</td>
<td>Bidders conference</td>
</tr>
<tr>
<td>Monday, March 12, 2018</td>
<td>End date for bidder’s questions</td>
</tr>
<tr>
<td>Thursday, March 15, 2018 – 4:00PM</td>
<td>Proposals due</td>
</tr>
<tr>
<td>Monday, March 26, 2018</td>
<td>Evaluation process begins</td>
</tr>
<tr>
<td>April 2018</td>
<td>Provisional contract award notifications</td>
</tr>
<tr>
<td>May 2018</td>
<td>Contract negotiations</td>
</tr>
<tr>
<td>June 2018</td>
<td>Contracts signed</td>
</tr>
<tr>
<td>Monday, July 2, 2018</td>
<td>Services begin</td>
</tr>
</tbody>
</table>

Clackamas Workforce Partnership reserves the right to make changes to the above timeline.
Inquiries

The website (http://www.clackamasworkforce.org/) will be used as the primary mode of communication between Clackamas Workforce Partnership and potential bidders.

- Beginning January 19, 2018 interested parties can download the Request for Proposals from the website.
- Any inquiry related to this request for proposals must be submitted electronically to rfp@clackamasworkforce.org.
- Questions will not be answered over the phone.
- A question and answer page on the website will be updated as often as daily, if necessary, through Monday, March 12, 2018.

Bidders are responsible to check the web page frequently to stay connected and apprised throughout the process.

Bidders’ Conference

A Bidders Conference will be held for interested parties:

DATE: Wednesday, February 7, 2018
TIME: 1:00PM – 2:00PM
LOCATION: Clackamas Workforce Partnership
365 Warner Milne Road, Suite 200
Oregon City, OR 97045

- All potential bidders are encouraged to attend, but attendance is not mandatory in order to submit a response.
- Bidders are asked to notify Clackamas Workforce Partnership at rfp@clackamasworkforce.org of their intention to attend the conference by Monday, February 5, 2018 no later than 4:00PM. Clackamas Workforce Partnership staff will take verbal questions during the conference, but may choose to defer answers. Deferred answers will be posted on the Clackamas Workforce Partnership’s website within two business days after the conference.
Internet Links

*Workforce Innovation and Opportunity Act*
http://www.doleta.gov/wioa/

*Training and Employment Guidance Letter 19-16*

*State of Oregon WIOA Policies and Guidance*
http://www.wioainoregon.org/policies-and-guidance.html

*Clackamas Workforce Partnership Background and Information*
http://www.clackamasworkforce.org/

*Clackamas Workforce Partnership’s Strategic Plan*
http://www.clackamasworkforce.org/2016/10/03/cwp-releases-final-strategic-plan/

*Clackamas Workforce Partnership’s Local Unified Plan*
http://www.clackamasworkforce.org/unified-plan/

*WorkSource Oregon Operational Standards*

*WorkSource Clackamas*
http://worksourceoregon.org/home/worksourcecenters/238-oregon-city

*Clackamas Workforce Partnership Policies*
http://www.clackamasworkforce.org/policies/

*Columbia-Willamette Workforce Collaborative*
http://www.workforcecollaborative.org/

*Oregon Business Plan*
http://www.oregonbusinessplan.org/

*Clackamas County Economic Landscape*
http://www.clackamas.us/business/economiclandscape.html
Provisions and Disclaimers

1. All solicitations are contingent upon availability of funds.
2. Clackamas Workforce Partnership reserves the right to accept or reject any or all proposals received.
3. This request for proposals (RFP) is for WIOA and other related programs and funding streams which may become available to Clackamas Workforce Partnership during the funding period.
4. Clackamas Workforce Partnership reserves the right to waive informalities and minor irregularities in offers received.
5. This RFP does not commit Clackamas Workforce Partnership to award a contract.
6. Proposals should follow the format set forth in the Proposal Response section of the request for proposals and adhere to the requirements specified therein.
7. Clackamas Workforce Partnership reserves the right to request additional data or oral discussion or documentation in support of written offers.
8. Costs for developing the proposals are solely the responsibility of the respondents.
9. Proposals submitted for funding consideration must be consistent with, and if funded, operated according to, federal WIOA legislation, all applicable federal regulations, State of Oregon policies, laws and regulations, and Clackamas Workforce Partnership policies.
10. Clackamas Workforce Partnership reserves the right to modify or alter the requirements and standards set forth in this request for proposals based on program requirements mandated by state or federal agencies.
11. The contract award will not be final until Clackamas Workforce Partnership and the bidder have executed a mutually satisfactory contractual agreement. No program activity may begin prior to final Clackamas Workforce Partnership approval of the award and execution of a contractual agreement between the successful bidder and Clackamas Workforce Partnership.
12. Clackamas Workforce Partnership reserves the right to cancel an award immediately if new state or federal regulations or policies make it necessary to change the program purpose or content substantially, or to prohibit such a program.
13. Clackamas Workforce Partnership reserves the right to determine both the number and the funding level of contracts finally awarded. Such determination will depend upon overall fund availability and other factors arising during the proposal review process. Bids submitted which are over the maximum amount of funds specified for this request for proposals will be rejected.
14. The proposal warrants that the costs quoted for services in response to the request for proposals are not in excess of those that would be charged any other individual for the same services performed by the bidder.
15. Applicants are advised that most documents in the possession of Clackamas Workforce Partnership are considered public records and subject to disclosure under the State of Oregon’s Public Records Law.
2. BACKGROUND

Clackamas Workforce Partnership

Clackamas Workforce Partnership is a non-profit agency that coordinates and oversees the public workforce system in Clackamas County. Clackamas Workforce Partnership brings together business and community leaders, appointed by the Board of County Commissioners, to promote and expand workforce development activities to ensure the long-range economic vitality of the region. Clackamas Workforce Partnership Board is the policy and planning body for the workforce development system in Clackamas County and invests funding necessary to operate the system through the Workforce Innovation and Opportunity Act (WIOA) Adult, Dislocated Worker, and Youth programs as well as other discretionary grant funds. The Board is staffed by Clackamas Workforce Partnership.

The Board’s oversight responsibility includes selection and monitoring of workforce development service providers, policy development, and establishment of local performance standards.

Clackamas Workforce Partnership staff work closely with neighboring regions to assure quality services are delivered throughout the broader region and state. Workforce Southwest Washington, Clackamas Workforce Partnership, and Worksystems, Inc. formed the Columbia-Willamette Workforce Collaborative in 2011. This unique, cross jurisdictional partnership provides a unified approach to serve industry, support economic development, and guide public workforce investments. By working together, the Collaborative aligns capabilities and resources to improve the region's ability to leverage and layer funding streams, to coordinate ideas and strategies, to pursue resources and fill gaps, to link workforce supply and industry demand, and to enable life-long learning and advancement.

Over the past two years, with the support of a grant from the Northwest Health Foundation/Kaiser Permanente Community Fund, Clackamas Workforce Partnership began laying the foundation for an increased focus on equity throughout our organization and the workforce system. Key components of this work include the development of an Equity Council – a group representative of the community we serve with the mission of providing guidance to our organization – and the creation of an Equity Lens, a tool to be used to ensure equity issues are addressed in our organizational decision-making. This focus on equity throughout Clackamas Workforce Partnership and the workforce system will increase throughout the upcoming five years. Successful respondents will be expected to embrace and actively participate in Clackamas Workforce Partnership’s Diversity/Equity/Inclusion initiatives.
Adult and Dislocated Worker Services

President Barack Obama signed the Workforce Innovation and Opportunity Act (WIOA) into law on July 22, 2014. WIOA is designed to help job seekers access employment, education, training, and support services to succeed in the labor market and to match employers with the skilled workers they need to compete in the global economy. WIOA supersedes the Workforce Investment Act of 1998 and amends the Adult Education and Family Literacy Act, the Wagner-Peyser Act, and the Rehabilitation Act of 1973.

Every year the key programs that form the pillars of WIOA help tens of millions of job seekers and workers to connect to good jobs and acquire the skills and credentials needed to obtain them. The enactment of WIOA provides opportunity for reforms to ensure the American Job Center system is job-driven—responding to the needs of employers and preparing workers for jobs that are available now and in the future.

The successful respondent(s) will provide career development, training, employment, and support services using strength-based service delivery practices to adult and dislocated worker populations experiencing barriers to employment who generally live and/or work in Clackamas County. The education and training outcomes achieved as a result of the services provided by the selected respondent(s) will increase the number of adults and dislocated workers with significant barriers in gaining, retaining, and advancing in employment.

Workforce services will be provided to adults and dislocated workers, ages 18 and over, who meet the regulatory eligibility definitions for WIOA Adult and Dislocated Worker formula funds, with a special priority of services provided to veterans and eligible spouses. WIOA enrollments will be done in coordination with WorkSource Clackamas and staff. Participants, through the registration process, will be dual registered and enrolled in WIOA and Wagner Peyser services with the result of skillling up Oregonians for them to find jobs, keep jobs, and advance in jobs. Follow-up retention services to individuals may also be required, depending on State guidance.

Occupations considered in-demand or with significant annual openings or vacancies will be the priority for occupational training Individual Training Account (ITA) funding. WIOA adult and dislocated worker service providers will use the Clackamas Workforce Partnership ITA Strategic Occupation List which lists occupations that can be funded with ITAs. On-the-Job Trainings (OJT)s are strongly encouraged to be used for occupational training and are excluded from the Strategic Occupations List requirement.

Directly and through partner relationships, the selected respondent will be responsible for providing outreach, employability assessment, career coaching, job skills training, job placement, and support services. Successful respondents will have a presence at WorkSource Clackamas, will participate in the Local Leadership Team, will adhere to WorkSource Oregon Operational Standards, will attend Clackamas Workforce Partnership’s partner meetings, and
will participate in the American Job Center system as per the Memorandum of Understanding included in the Local Unified Plan.

RAPID RESPONSE
The successful respondent and the partners of WorkSource Clackamas are charged with providing local rapid response services to employers and workers. As the lead partner of the local rapid response team, the successful respondent will be tasked with making the following Rapid Response services available for affected employers in Clackamas County:

- Adhere to requirements in State policy;
- Identify potential layoff situations;
- Track layoff information;
- Establish communications with companies facing closures or layoffs;
- Open communications with management and labor, as appropriate;
- Conduct pre-layoff surveys of workers;
- Conduct on-site information and referral events;
- Support transition teams;
- Provide on-site job search and out-placement services, in coordination with WorkSource Clackamas; and
- Provide outreach to workers in post-layoff situations.
**Performance Expectations**

The expectation for participants served is that they find employment, keep employment, and advance in employment to become self-sufficient. Specific performance goals are set by the Department of Labor, State of Oregon, and Clackamas Workforce Partnership annually. Local performance measures may be established as deemed appropriate by the Clackamas Workforce Partnership Board. Selected respondents will be held accountable for achieving all measures and targets.

All WIOA performance is managed, tracked, and reported to the State and Department of Labor through the WorkSource Oregon Information System (WOMIS) and the I-Trac data management system. Successful respondents will be contractually required to input data on served individuals into I-Trac and will be responsible for the accuracy of this data.

Selected respondents will be held accountable for achieving the below measures.

<table>
<thead>
<tr>
<th>Performance Measure</th>
<th>Level</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employment Rate – 2\textsuperscript{nd} quarter after exit</td>
<td>66.0%</td>
</tr>
<tr>
<td>Employment Rate – 4\textsuperscript{th} quarter after exit</td>
<td>65.0%</td>
</tr>
<tr>
<td>Median earnings in the 2\textsuperscript{nd} quarter after exit</td>
<td>$5,550</td>
</tr>
<tr>
<td>Credential Attainment Rate - Percentage of participants who obtain a recognized postsecondary credential or diploma during participation or within 1 year after program exit.</td>
<td>44.0%</td>
</tr>
<tr>
<td>In Program Skills Gain - Percentage of participants in education leading to credential or employment during program year, achieving measurable gains. Measured in real time.</td>
<td>TBD</td>
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3. PROPOSAL RESPONSE

Submission Requirements

All proposals must be received by Clackamas Workforce Partnership by 4:00PM (PST) on Thursday, March 15, 2018. Proposals not received by this time will be automatically disqualified from competition. A postmark will not be accepted if the proposal does not arrive by the deadline. Please mail or deliver hard copies of proposals to:

Clackamas Workforce Partnership
Adult and Dislocated Worker RFP Response
365 Warner Milne Road, Suite 202
Oregon City, Oregon 97045

The submitted proposal package must include one (1) original copy of the proposal in a sealed envelope marked “Request for Proposals” and one (1) copy of the documentation in the Administrative Requirements section. In addition, an electronic copy of the proposal should be e-mailed to rfp@clackamasworkforce.org. However, this e-mailed copy will not serve as the formal proposal submittal.

- Proposals are limited to a maximum of 20 pages, not including the requested documentation in the Administrative Requirements section.
- Include all of the required forms, narrative answers and attachments that pertain to your proposal. Failure to do so will disqualify your proposal from competition.
- Print on both sides of the page.
- Please use 12-point Arial type, 1-inch margins and single spacing.
- Staple your proposal but do not bind it in any other way, or use dividers with tabs.
- All proposals are to be submitted in accordance with the terms, conditions and procedures stated in the request for proposals.
- Any submitted proposal shall remain a valid proposal for one year after the closing date of the request for proposals.

Withdrawals

A submitted application may be withdrawn prior to the application due date. A written request to withdraw the application must be submitted to Clackamas Workforce Partnership. If a bidder does not withdraw a proposal by the due date, the proposal becomes the property of Clackamas Workforce Partnership and may be subject to public disclosure according to the Freedom of Information Act.
Appeals

The following process has been established to address appeals:

- The appeal must be due to what the respondent considers a flaw in the Evaluation Committee’s funding recommendation process.
- The organization filing the appeal must specify the basis of the appeal and provide an alternative. Proposal rating scores may not be appealed. The mere fact that a proposal was not recommended for funding is also not open to an appeal, nor is a complaint about the amount of funding granted. The appeal must be a violation of the process established for this solicitation.
- The appeal must be submitted in writing to Clackamas Workforce Partnership within 10 calendar days of the contract award notification.
- Clackamas Workforce Partnership will issue a decision on appeals within 7 calendar days of receipt.
Proposal Cover Page

Administrative Organization:

Organization Type:
- [ ] Non-profit Organization
- [ ] Government Organization
- [ ] For-profit Business
- [ ] Other: Please specify:

Address:

Mailing Address:

Contact Person:

Phone: E-mail:

BUDGET SUMMARY:

<table>
<thead>
<tr>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>100%</td>
</tr>
</tbody>
</table>

Participant Services
Direct Service Personnel
Program Support

Total

PROPOSAL SUMMARY:

Please summarize your program design in a brief paragraph.
Proposal Checklist

It is the bidder’s responsibility to make sure that all required elements and forms are included in the proposal. Proposals that do not include the required elements and forms will be automatically disqualified.

Before submitting your proposal, check the following:

☐ One (1) original hard copy of the proposal.
☐ One (1) hard copy of the required documents.
☐ One (1) electronic copy of the proposal emailed to rfp@clackamasworkforce.org

Proposal Response Package Requirements

☐ 1. Proposal Cover Page
☐ 2. Proposal Checklist
☐ 3. Statement of Compliance
☐ 4. Administrative Requirements (pass/fail)
☐ 5. Evidence of Expertise (pass/fail)
☐ 6. Experience and Past Performance (20 %)
☐ 7. Program Design (40 %)
☐ 8. Staffing Plan (15 %)
☐ 9. Program Cost (25 %)
☐ 10. Budget Form (included in the Program Cost 25%)
Statement of Compliance

As the authorized signatory official for:

Submitting Organization

I hereby certify:

That the above named proposer is legally authorized to submit this application requesting funding under the Workforce Innovation and Opportunity Act
That the above-named proposer does hereby agree to execute all work related to this application in accordance with the Workforce Innovation and Opportunity Act, U.S. Department of Labor, State of Oregon Higher Education Coordinating Commission Workforce Investment Division issuances, Clackamas Workforce Partnership’s policies and guidelines, and other administrative requirements issued by the Governor of the State of Oregon. The named proposer shall notify Clackamas Workforce Partnership within 30 calendar days after issuance of any amended directives if it cannot so comply with the amendments; and

That the above named proposer will ensure special efforts to prevent fraud and other program abuses, such as but not limited to, deceitful practices, intentional misconduct, willful misrepresentation and improper conduct which may or may not be fraudulent in nature; and

That the contents of the application are truthful and accurate and the above named proposer agrees to comply with the policies stated in this application and that this application represents a firm request subject only to mutually agreeable negotiations; and that the above named proposer is in agreement that Clackamas Workforce Partnership reserves the right to accept or reject any proposal for funding; and that the above-named proposer has not been debarred or suspended from receiving federal grants, contracts, or assistance; and that the above-named proposer waives any right to claims against the members and staff of Clackamas Workforce Partnership.

Authorized Representative Signature

Typed Name and Title

Date
<table>
<thead>
<tr>
<th>Administrative Requirements</th>
<th>Pass/Fail</th>
</tr>
</thead>
<tbody>
<tr>
<td>Copy of documentation proving legal entity (for example, certificate of incorporation, 501(c)(3) letter, etc.)</td>
<td></td>
</tr>
<tr>
<td>Provide current job descriptions and resumes for staff in management positions with responsibility for performing key grant functions – at minimum the program manager that will oversee the program proposed through the request for proposals and the fiscal lead responsible for administrative and financial aspects of the subgrant.</td>
<td></td>
</tr>
<tr>
<td>A copy of the organization’s current Financial Administration policies and procedures, or fiscal guidelines.</td>
<td></td>
</tr>
</tbody>
</table>

Organization’s most recent financial information – provide a copy of the highest level documentation applicable to the organization:

- A-133 single audit financial statements and letter to management, and all associated response letters – OR –
- Independently audited financial statements and letter to management report, and all associated response letters – OR –
- Unaudited annual financial statements

Current cost allocation plans for direct and indirect costs and, if applicable, a copy of the approved federal indirect cost rate.

Timekeeping policies and procedures that address allocation of employee time by activity and funding source.

Organization’s current insurance coverage for:

- General Liability
- Worker’s Compensation
- Professional Liability Errors and Omissions
- Motor Vehicle
Property and Equipment

Employee Dishonesty

Include the single-occurrence limits, aggregate limits and deductibles.

A copy of the organization’s current personnel policies and procedures table of contents.

Assurance of compliance with Federal Civil Rights law, including but not limited to:

- Title VI – Civil Rights Act of 1964
- Section 504 – Rehabilitation Act
- Title IX, Education Amendments Act of 1972
- Age Discrimination Act of 1975
- Section 188 of the Workforce Innovation and Opportunity Act

A description of the organization's technological capabilities. Clackamas Workforce Partnership requires minimum capacity at:

- Business-grade, broadband Internet connectivity;
- Network and workstation virus protection that is fully functional and updated at least on a weekly basis;
- Individual e-mail accounts for staff working with Clackamas Workforce Partnership allowing attachment size of at least 5 Megabytes;
- PCs with 2 GB RM or more, and 20 GB or more of available disk space;
- One of the following Internet browser programs: Microsoft Internet Explorer version 9 or newer; Google Chrome version 25.0 or newer; Mozilla Firefox version 21.0 or newer.
- Monitor capable of at minimum a 1024 x 768 resolution that is comfortable for the user.
Evidence of Expertise (maximum 1 pg)  Pass/Fail

Community References:
Provide contact information of two community references that can talk about your workforce development experience. Include a contact name, agency name, email, phone number and city and state for each.

Experience and Past Performance (maximum 3 pgs)  20%

Demonstrate, in a maximum of three pages, your organization’s past experience and qualifications to provide the services requested and the ability to ensure fiscal compliance related to the expenditure of federally granted funds.

1. Explain how this proposal relates to your agency’s mission and values.
2. Describe your expertise providing the services described in this request for proposals.
3. What is your experience meeting and/or exceeding performance measures for training and employment services? Describe specific quantifiable outcomes of past workforce development programs for the performance measures outlined in this RFP.
4. Describe your organization’s experience with fiscal management including use of acceptable accounting practices and controls.
5. Describe additional funding sources your organization manages and the stability of these funding sources.
6. Demonstrate your experience in implementing and maintaining continuous organizational and performance improvement processes.
Program Design (maximum 6 pgs)  

Describe, in a maximum of six pages, the design of the program to be provided.

1. Describe each of the program and service design elements that will be provided or made available. Include the following:
   - Describe how you will serve the diverse populations outlined in Clackamas Workforce Partnership’s local strategic plan. Identify the key characteristic(s) of the populations and describe the barriers to employment faced by these populations.
   - Describe the outreach strategies that you plan on implementing to recruit and enroll populations in this local workforce area.
   - Provide a description of where and how populations would access the services you are offering to provide. Describe how your service delivery model provides and/or makes the services accessible to all participants.
   - Describe how you will assess the populations you will serve.
   - How will your organization assure that the services offered will meet the industry needs in this local workforce area? Describe your current or proposed engagement with businesses in Clackamas County.
   - Describe how proposed services and activities will lead to the attainment of local goals.

2. How will your organization ensure the populations you serve will increase their skills, earn credentials, find employment, keep employment, and advance in targeted industry occupations? What will your organization do to meet and/or exceed the performance measures described in this request for proposals?

3. Explain how you will ensure continuous performance improvement in the program design described in your response.
Staffing Plan (maximum 2 pages)  15 %

1. Provide a staffing plan for implementation of the proposal. Include the full time equivalent (FTE) you anticipate and the key duties for each position recommended.

2. Describe your staff development plan and how you will assure that the staff delivering these services will have the skills they need to be effective.

Program Cost (maximum 3 pgs)  25 %

1. Complete the budget form, in a maximum of one page (available in Excel format on the Clackamas Workforce Partnership website), listing anticipated costs by line item. Please note that adult and dislocated worker funding has been combined for simplicity for this request for proposals. In actual practice, these two funding streams must be tracked and reported separately.

2. Provide, in a maximum of two pages, a budget narrative organized by budget form line item which describes the methodology used to arrive at the budget figures. Include a description of in-kind and/or leveraged resources that you will be providing.